To Whom It May Concern:

I am writing this letter of recommendation on behalf of Niklas Forsström during his time serving as an Online Volunteer under the United Nations Innovation Network – Team UNicoins. In this capacity, I was overseeing Niklas during a collaborative effort in drafting a White Paper for UNicoin, a blockchain based time accounting system, specifically intended to help meet the UN's 2030 agenda of achieving the SDGs. Niklas immediately made an impression on me by showing a great commitment to the project, collaborating effectively with the other team members and producing extremely high-quality work.

I was most of all impressed by the way Niklas strategized around the structure of the business applications and incentive systems, which were highlighted as part of the strategy to unlock the UN's full collaborative potential without introducing systematic loopholes.

Niklas has a combined curiosity, open mindedness and critical thinking to identify, propose and assess creative solutions to these infrastructural challenges. He underpinned his arguments with facts from behavioral science and was able to draw interesting parallels to success stories within the business landscape. Guided by those insights, he was able to think strategically, formalize compelling arguments and negotiate constructively with the other team members. Lastly, Niklas was able to write impactfully by tailoring his language, style and format to best serve the intended audience. As a result, the White Paper and proposed system's architecture was well received by reviewers. I consider the project a huge success and give due attribution to Niklas' skill and collaborative mindset.

I would highly recommend considering Niklas for any strategic planning activities that require creativity, deductive reasoning and technological understanding. If you have further questions of Niklas's work product please do not hesitate to contact me directly.

Sincerely,

MARC LIBERATI Policy Specialist Volunteer Policies Volunteer Solutions Section

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The United Nations Volunteers (UNV) programme is administered by the United Nations Development Programme (UNDP).